



# Employers' guide to auto enrolment and NEST

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How NEST can help you meet your  
new employer duties

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“Auto enrolment is the biggest change to pensions provision in the UK for generations. NEST is playing a key part in its success by delivering a quality, low cost and straightforward scheme for all of those affected by auto enrolment.”

**Helen Dean**  
Chief executive, NEST Corporation

# Auto enrolment is here

## Helen Dean

Chief executive  
NEST Corporation



The government's auto enrolment reforms have been up and running since 2012. These changes mean that every employer in the UK, whatever its size, will need to provide a workplace pension scheme to its workers.

Under the new pension rules, 1.8 million employers will enrol 10 million eligible workers by 2018. They'll have to automatically enrol some and others will need to be enrolled if they ask to join. This means that a new generation of savers will start putting money into a pension for the first time.

It doesn't matter what size your organisation is. As an employer you'll need to make sure you're ready to meet your new duties. You'll need to tackle tasks like keeping track of who needs to be automatically enrolled and making regular pension contributions.

NEST can help. Set up by government especially for auto enrolment, we're here to make sure every employer, large or small, has access to a workplace pension scheme that meets the new pension rules. We understand what you need to do to get ready and we provide a range of tools to make your job easier.

Our scheme has been independently recognised for quality and innovation. We've been awarded a Defaqto 5 Star Rating in the auto enrolment pension category and have been independently assessed and achieved Pension Quality Mark Ready status. We've also won a number of industry awards.

NEST's scheme design is based on an in-depth understanding of the new duties and guidance from The Pensions Regulator (TPR) and the Department for Work and Pensions (DWP). That means with NEST you can be confident that you're using a high quality scheme that more than measures up to all the regulations and best practice guidelines.

The very first step on your auto enrolment journey is to know when you need to be ready to comply with the new duties. This is called your staging date and will set the timeline you'll need to work towards. Next, you'll need to understand the new duties and how they apply to your workers. Once you're armed with these facts, you'll be able to start making any changes to your payroll and HR processes that may be needed to support a pension scheme.

Taking it one step at a time will make it easier to get ready. Have a look at the *Getting started* section of this booklet on page 16 to find out more.

We hope this guide provides a good starting point. You can also find a range of useful information on our website at [nestpensions.org.uk](https://nestpensions.org.uk) to help you understand what you need to do and when.

# In this guide

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This is a summary of what auto enrolment means for you. We outline what you need to do and when, who needs to be enrolled and how much you and your workers need to contribute.

## How NEST can help

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### Built for auto enrolment

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NEST was created specifically for auto enrolment and to make it easy for you to comply with your duties. Our online tools, pre-set contribution levels and enrolment types, and online member opt-outs make it easier for you to manage administration.

### Online and easy to use

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NEST is easy to manage online whenever it suits you. You can carry out almost all processes through your online account including enrolling workers, setting up contributions and making payments.

### Great value

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There are no charges for employers to set up and use NEST. We also keep charges low for our members, which means more of the contributions made by you and your workers go to building their retirement pot.

## Clear communications

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We communicate clearly with you and with our members to support them as they save. This makes using NEST easier for you as it means fewer questions from workers and less time for you spent addressing their issues.

### Award-winning investment approach

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Our NEST Retirement Date Funds have attracted awards for quality and innovation. Our investment approach is designed to meet the needs of all your workers throughout the time they save.

## It's easy to get help with NEST

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We understand that setting up and administering a workplace pension can look like a lot of work. That's why we've made it easy and secure for you to let someone else take day-to-day control of your account. It could be someone inside your organisation acting as an individual delegate, like someone from HR or payroll. It could also be a third party, like a financial adviser, accountant or payroll provider using NEST Connect, our online hub for delegated access.

## Ways to use NEST

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Any employer can use NEST to meet their new duties. We're flexible enough to work alongside another scheme you already have in place or to be your only pension scheme. You can use it for all your workers or just a particular group.

## Connecting your payroll to NEST – web services

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Our web services make it easy for you to transfer information automatically to and from your payroll software to NEST.

## Getting started - a quick guide

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Putting a workplace pension scheme in place can look like a big task. This guide breaks the task into manageable steps and helps you understand what you need to do and when.

## Who runs NEST Corporation?

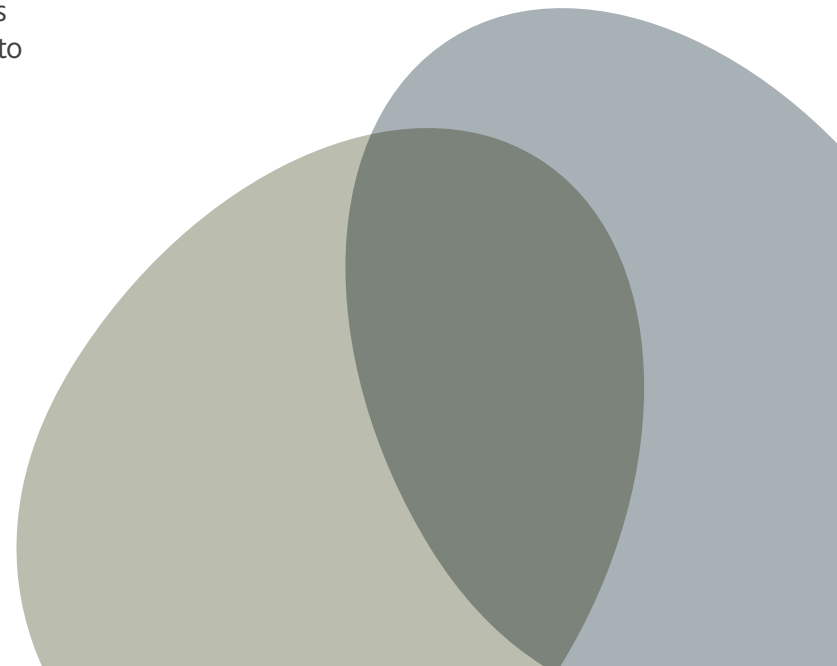
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NEST Corporation is the Trustee body that runs the scheme. It has a Chair and up to 14 Trustee Members who have a number of legal duties – one of which is to act in the interests of scheme members.

## Tools and letter templates

page 19 »»

You're required by the new regulations to tell your workers how you're meeting your new duties and how it affects them. We've put together a range of tools and message templates to help.



# 01 Your new pension duties

The Pensions Act 2008 introduced new duties for all UK employers.

If you own a business that employs one worker or more you'll need to:

- set up a workplace pension scheme that meets the new rules
- automatically enrol workers who meet the age and earnings criteria
- pay contributions into the retirement pots of eligible workers
- enrol other workers if they ask to join the scheme.

## When do you have to be ready?

The new employer duties are being introduced gradually. All employers have a staging date based on how many workers were on their payroll on 1 April 2012. Your staging date is the deadline by which you'll need to have a scheme in place and be ready to enrol workers.

Your staging date is assigned to your PAYE number. If you have more than one PAYE scheme your staging date is normally based on the scheme with the most workers.

In general, employers with more workers in their PAYE schemes have had the earliest staging dates and the smallest organisations have the latest staging dates as shown below.

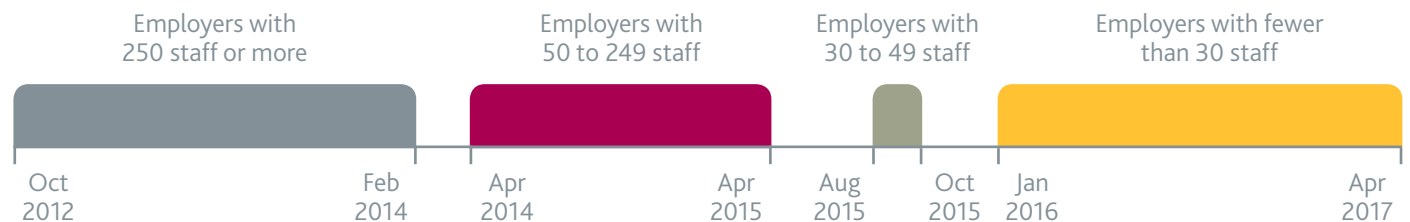
TPR will write to you at least 12 months before you're affected, but it's a good idea to know when your staging date is as early as you can. You can find out from TPR at [thepensionsregulator.gov.uk/employers/tools/staging-date.aspx](http://thepensionsregulator.gov.uk/employers/tools/staging-date.aspx)

## Getting started earlier or later

If you want to start meeting your new duties ahead of your staging date, you can bring your date forward. You can only choose a date from the list of available staging dates from The Pensions Regulator. You can find the list on their website. You'll also need to get agreement from your scheme provider beforehand and inform TPR a month in advance.

On the other hand, you may want to use a waiting period to push back the date you need to automatically enrol your workers by up to three months. In this instance, you'll still need to have your scheme established and offer your workers the right to opt in to the scheme on your staging date. This is also known as postponement.

Your workers can still ask to be enrolled in the scheme during the waiting period, but you won't have to automatically enrol them until the waiting period ends.



## Who'll be enrolled?

You need to automatically enrol and make contributions for anyone who:

- isn't already an active member of a qualifying scheme
- works or usually works in the UK
- earns more than £10,000 a year
- is at least 22 years old but under State Pension age.

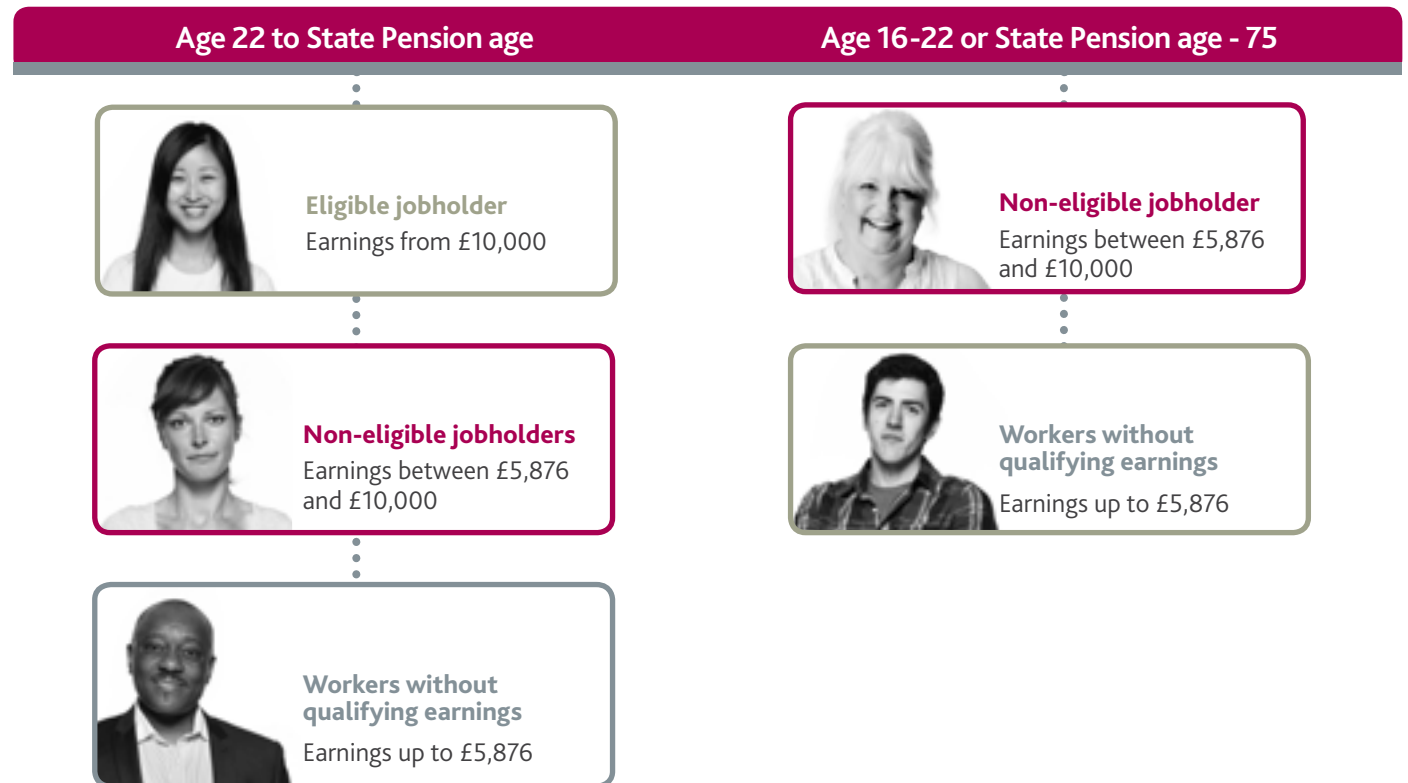
These are known as 'eligible jobholders'.

The auto enrolment earnings trigger of £10,000 applies to the 2017/18 tax year and is reviewed every year by the government.

You'll also need to enrol the following workers if they ask you to:

- non-eligible jobholders
- workers without qualifying earnings, also known as entitled workers.

You'll need to make contributions for non-eligible jobholders as well and you can choose to make contributions for workers without qualifying earnings, but you don't have to.



## Letting your workers know what's happening

You have a legal responsibility to let your workers know how the reforms affect them, even if they're not eligible for auto enrolment. That means telling them:

- › whether they're being automatically enrolled or have the right to opt in
- › whether they're entitled to contributions from you and how much they'll need to contribute
- › about the scheme you've chosen
- › when they'll be affected.

NEST has created a range of letter templates to help you get the right information to your workers. You can find out more about them on page 19.

## Opting out

Eligible jobholders and non-eligible jobholders can opt out within one month of their enrolment. If they opt out you'll need to refund any contributions they've made and treat them as if they were never enrolled. Workers can choose to stop contributions after the opt-out period. They may be entitled to a refund depending on the rules of the scheme you're using. Check with your scheme to see how its rules around opting out might affect your workers.

NEST makes opting out straightforward for you and your workers. Workers can opt out online or by telephone. Workers can also ask to opt out by giving you a paper form. You'll need to tell us about it if they do. This is usually taken care of through the system you'll use to make your regular contributions to NEST.

You may be able to hold on to contributions during the opt-out period rather than sending them on. This makes it quicker and easier to make refunds if necessary but it could make your payroll process more complicated.

## Contributions

The new duties mean you'll need to make a minimum level of contributions on behalf of many of your workers.

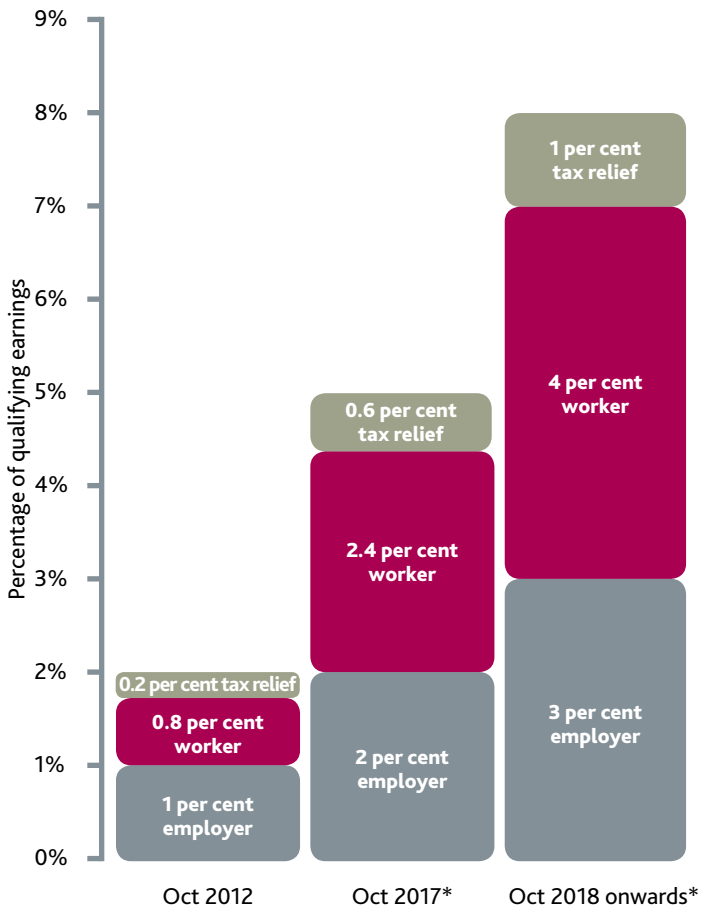
The legal minimum contribution for all jobholders is currently 2 per cent of their qualifying earnings. Of this, you need to pay at least 1 per cent. You can pay more if you want to.

Qualifying earnings is a band of gross annual earnings on which you can calculate contributions for auto enrolment. This is between £5,876 and £45,000 a year for the 2017/18 tax year. The figures will be reviewed every year by the government. Qualifying earnings include a worker's salary, wages, overtime, bonuses and commission, as well as statutory sick pay, maternity, paternity and adoption pay.

Minimum contributions are increasing gradually over the next few years. By April 2019, subject to parliamentary approval, the combined minimum contribution rate for qualifying earnings will have gone up to 8 per cent of which you must pay 3 per cent.



### Contribution phasing example



### Different ways to work out minimum contributions

You don't have to use qualifying earnings to work out contributions for jobholders. For example, you could use your existing definition of pensionable earnings, if you already have a scheme in place, or you might find it easier to use total pay. The legislation sets out the minimum contribution levels depending on the earnings definition you use. These alternative methods are sometimes referred to as 'certification' because you normally need to fill out a certificate if you're not using qualifying earnings to calculate contributions.

At NEST, we allow you to use a definition of earnings that suits your organisation. You can select qualifying earnings or one of the other pre-set alternatives from our system. You can even use your own earnings basis, as long as it satisfies the regulatory minimum.

TPR can help you understand the best way of working out contributions for your organisation. Before you make a decision on this, you should look at the information on their website at [thepensionsregulator.gov.uk](https://www.thepensionsregulator.gov.uk). There's also an [online calculator](#) tool to help you decide what contributions to make.

\*The dates for the increases to 5 per cent and 8 per cent are due to change to April 2018 and April 2019, subject to parliamentary approval.

## 02 How NEST can help

### NEST is built for auto enrolment

NEST has been created specifically for auto enrolment. We understand what you need to do and we're here to help. We offer:

- online tools that make the day-to-day management of NEST as straightforward as possible
- pre-set enrolment types and contribution levels to get you up and running quickly
- decision trees, guides and information that lead you through auto enrolment and NEST
- plain language templates to help you communicate with your workers
- online guidance and web chat support to get instant help with any part of running NEST.

We don't just comply with the regulations, we've taken the time to understand the new duties and best practice guidance from The Pensions Regulator (TPR) and the Department for Work and Pensions (DWP). NEST incorporates the standards set by the government for what a high-quality pension scheme should look like.

### Online and easy to use

NEST is easy to manage online. You can carry out almost all processes through your online account, whenever it suits you. To get started with NEST, just follow these easy steps.

- Accept our terms and conditions.
- Add details of your organisation.
- Give other people access to your account if you want, so they can run it for you.
- Set up groups of workers.
- Set up payment sources and methods.

You can do all this through your online account.

### Seamless payroll integration

You can run NEST with any payroll software. When you're up and running, you can send your worker information by file upload, dedicated secure file transfer protocol (SFTP) or simply fill in the details online.

You may also be able send us data directly from your payroll software by using our web services. This connects directly with your payroll system so you can send information to and from your payroll to NEST. It means you can manage day-to-day tasks without needing to log into your NEST account at all. You can save time this way and benefit from faster processing and cleaner data with fewer errors. Check with your payroll provider for details of how they work with NEST.

Want to get started now? Take a look at *Getting started* on page 16.

Remember - auto enrolment isn't a one-off activity. After you've enrolled your workers and started sending contributions over to NEST, there are still things you'll need to do on a regular basis to make sure you're meeting your duties.

## Great value

NEST is a great-value pension scheme. There are no charges for employers and we keep our member charges low.

Members' charges are made up of the following:

- a contribution charge of 1.8 per cent on each new contribution to their retirement pot
- an annual management charge (AMC) of 0.3 per cent on the total value of their fund each year.

Suppose a member contributes £25 to NEST each month. Of this £25, we take a contribution charge of 45p.

We also take a small percentage off the value of members' retirement pots over the year. This is known as the annual management charge (AMC). This amount is 0.3 per cent.

Suppose a members' total retirement pot is worth £5,000. This means we charge £15 over the year. Together NEST's charges are broadly equivalent to an AMC of 0.5 per cent over the lifetime of the average pot.

## Contribution charge example

One way of showing how charges affect future savings is through reduction in yield (RiY). This shows how much of the final return of a savings product is eaten up by charges over time.

The graph below compares the effect of NEST charges with the typical charges that apply to other pension plans over different periods.



The graph is based on the following assumptions:

- benefits calculated on the basis used by the Financial Conduct Authority
- £50 contributions paid every month
- average investment growth of 5 per cent per year
- 1.8 per cent contribution charge throughout the term.

## How our charges compare

Our charges are low, but we still give members a high quality award-winning investment approach that carefully manages the investment risk they take throughout their time with NEST.

## Clear communications

We know that pensions can be complicated and hard for you to explain to your workers. We've done a lot of research into:

- what people know about pensions
- the sorts of questions they have
- how to talk about pensions in a way people will understand.

Based on this research we've created a range of communications materials for you to let your workers know what's happening. These make it easy for you to understand what you need to do.

Our employer notice templates can help you meet your legal duty to inform your workforce about their new pension rights. They're designed to be flexible, informative and easy to understand to help you keep your workers up to date with what's happening and how the changes affect them. This means they'll have fewer questions for you, which should save you time and administration effort.

You can find out more about the communication tools we offer in the section *Tools and letter templates* on page 19.

## Award-winning investment approach

NEST's investment approach has won awards for quality and innovation. Our in-house investment team believe members deserve to get more back from what they save by having a pension that's carefully looked after by experts. We offer:

- A sophisticated default investment strategy designed for all working life stages.
- Dynamic and sophisticated risk management that takes account of changing economic conditions.
- Efficient fund structure that reduces the cost of fund management.
- Diversified portfolios to give members access to a range of asset classes.
- High levels of investment governance to protect your workers' money.
- A focused range of fund choices that give your workers easy-to-understand options rather than lots of complicated alternatives.



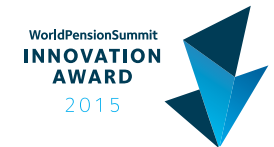
Best master trust award



Multi-employer DC provider of the year



Best DC fund award



Innovation award



Pension provider of the year



Diversification award

## NEST Retirement Date Funds

Unless they tell us otherwise, we'll put a member's money into one of our NEST Retirement Date Funds based on the year we expect them to retire. There'll be a fund for every year a member could take their money out of NEST. For example, if they expect to take their money out in 2022, their retirement pot will be put in the NEST 2022 Retirement Fund.



NEST Retirement Date Funds allow us to look after members' money in different ways depending on how close they are to taking their money out of NEST. Each of these funds is managed according to the life stage of members in it.

So, if they're five years from retirement, we'll manage their money in a particular way, making sure it's ready for them to take it out. If they're 20 years from retirement, we'll manage their money differently, with a focus that aims to grow it by more than the cost of living.

### NEST's other fund choices

NEST Retirement Date Funds are likely to be a suitable option for most of our members. However, we offer a choice of funds for people with particular personal beliefs or preferences about how we manage their money.

- NEST Ethical Fund
- NEST Sharia Fund
- NEST Higher Risk Fund
- NEST Lower Growth Fund
- NEST Pre-retirement Fund

For more information visit [nestpensions.org.uk/otherfundchoices](https://nestpensions.org.uk/otherfundchoices)

## It's easy to get help with NEST

We understand you may want someone else to administer NEST on your behalf, so we've built delegated access into the scheme. This means you can hand over some or all of the tasks involved in managing NEST to other people. You can decide to do this at any time, either when you're setting up or later on when your scheme is up and running. All you need to do is make sure you sign NEST's terms and conditions.

You choose how much responsibility you want to hand over. It can range from just being able to look at the account and double check everything's okay to setting up and running the whole scheme.

### Types of access

You can give different people different levels of access to your account.

- A full access delegate can carry out all tasks on your behalf and view all records.
- You can give people access to specific tasks only, for example, enrolling workers, putting together and submitting contribution schedules or making payments.
- You could give someone 'read-only' access, so they can read your account records but not change them.

## NEST Connect

With NEST Connect someone outside your organisation can help you manage NEST, like your accountant, financial adviser or payroll provider. To use NEST Connect they'll need to have a delegate organisation account with NEST. You'll then need to give them access to your account.

A third party can take on as much of the set-up and ongoing administration as you want them to. They can even set up NEST for you completely from scratch and get you ready for your staging date. All you need to do is make sure you agree to our terms and conditions.

If you nominate a third party to set up NEST for you, they'll get full access to your account and will be able to perform all the administration on your behalf. If you only want them to take on some tasks, you can give them an appropriate level of access in line with their role in managing your account.

## Individual delegate

You could invite individuals within your organisation to help with NEST, such as a colleague in HR or payroll. It's a good idea to set up additional individual delegates to cover holidays and other absences. When you assign individual delegates you can set the level of access you'd like each delegate to have and what you'd like them to work on.

## Delegate levels of access

**Full access delegate** – set up an employer account, enrol members, make payments, manage schedules and communications for workers.

**General delegate** – manage employer account and receive communications.

**Payment delegate** – manage contribution schedules and payments.

**Schedule delegate** – manage contribution schedules.

**Enrolment delegate** – enrol members.

If you set up an employer with NEST, you'll automatically have full access to their account. In other cases, they'll have to authorise your access. Note that the permissions they give to your NEST Connect account will apply to all users from your organisation.

## Ways to use NEST

Any employer can use NEST and some of the largest and smallest organisations in the UK have already chosen us to meet their new duties.

Different organisations need different things from their pension provision, so we've made sure NEST is flexible enough to be used alongside other schemes or on its own.

### How Employers can use NEST:

- as a sole scheme for all workers
- for a particular group of workers
- alongside an existing pension scheme
- as a catch-all scheme for eligible workers who haven't joined an existing scheme.

### Connecting your payroll to NEST - web services

Our new web services make it easier for you to meet your day-to-day auto enrolment duties. They connect your payroll system directly to NEST meaning they can send information to each other automatically. This cuts down on your administration and reduces the risk of errors.

### Transfers in and out

Members can transfer their pots out of NEST or certain pots into NEST. There are lots of different factors to consider when deciding whether or not to transfer pensions. It's important to be aware that transferring money into or out of NEST may not be in everybody's interests.

To find out more please see [Transferring your pension pot](#).

## 03 Getting started - a quick guide

Getting ready to enrol workers may mean making significant changes to your systems and processes. It can take a large organisation around 12 months to get ready for their employer duties. For smaller organisations, it's a good idea to start thinking through your key decisions as early as possible.

Whether you're a large or small organisation, we'll provide you with the tools and information you need to make auto enrolment easier.

Once you've understood what the law requires you to do, you'll need to decide how you want to set up NEST, and prepare to manage your scheme.

We've created a graphic to help you understand how to get started.

At least 6 months before your staging date

- Check TPR's website and read their guidance on your duties.
- Speak to your payroll provider.
- Speak to your pension provider where you have an existing arrangement.
- Consider asking for advice and services from external providers.
- Build auto enrolment costs into your financial model.

- Read our website section **What employers need to do**.
- Decide if you want to use a waiting period (postponement) for any or all of your workers.
- Set out your timelines.
- Decide contributions.
- Choose how you'll manage NEST.

3 months before your staging date

- Format your worker data correctly.
- Communicate early with your workers to let them know about changes.
- Set up your online account with NEST, or delegate access to let someone do it for you.
- Download our **worker communication templates**.

- Split your workers into different categories and enrolment types.
- Send 'statutory communications' to your workers.



### Start preparing

About six months before your staging date, you should start making sure you understand what the duties mean for your organisation.

You'll need to know when the duties apply to you, who you need to enrol and how you want to make contributions.

### Decision making

Once you've understood what the law requires you to do, you'll need to make decisions about how you want to set up NEST, including:

- what contributions to make for your workers
- when to enrol them
- how you want to manage NEST.

### Set-up

Getting ready to enrol workers may mean making significant changes to your systems and processes and testing them.

You should already have decided how you want to manage NEST. Now's the time to make sure you're ready to do so.

### Worker assessment

Auto enrolment only applies to certain workers depending on their age and earnings. Other workers can ask to be enrolled and you may have to pay contributions for them.

Remember, you'll need to keep assessing your workers on an ongoing basis. This includes all new joiners.

You'll also need to identify changes in worker status due to salary or age.



## Your staging date

## When you're up and running

- Process opt-ins.
- Submit your first contribution schedule.
- Remember - you can hold onto contributions in the opt-out period.

- Look for opt-outs.
- Manage refunds.
- Make payments and avoid late payments.
- Register with TPR.

- Keep records of your contributions.
- If you're using certification for an earnings basis other than qualifying earnings, you'll need to complete a certificate at least every 18 months.



Staging date



### Enrolment

Some workers will be automatically enrolled and others will have the right to ask to be enrolled.

You're legally required to pay all worker contributions by the 22nd of the month (or other specified date) following the deduction from pay.

However, you may decide to hold on to contributions in the opt-out period as described above.



### Opt-outs and contributions

Send in contributions by creating and submitting a contribution schedule for each pay period. You'll need to continue doing this.

Your contribution schedule should include confirmation of any opt outs from within the opt-out period.

### Ongoing administration

There are certain things you'll need to do to make sure you're meeting your duties.

Auto enrolment and NEST administration will need to be a part of your day-to-day processes.



For more information on getting started visit:  
[nestpensions.org.uk/getreadyforautoenrolment](https://nestpensions.org.uk/getreadyforautoenrolment)

## 04 Who runs NEST Corporation?

NEST Corporation is the Trustee body that runs the scheme. It has a Chair and up to 14 Trustee Members who have a number of legal duties – one of which is to act in the interests of scheme members.

Our Trustee Members have been selected for their wide range of experience, skills and pensions industry knowledge. They set the strategic direction and objectives for NEST. Among other things, this means they run NEST so it delivers value for money.

NEST is a non-departmental public body (NDPB) that operates at arm's length from government and is accountable to Parliament through the Department for Work and Pensions (DWP).

NDPBs are public organisations but they're not part of the government and the day-to-day decisions they make are generally independent. However, government ministers are responsible to Parliament for the effectiveness of decisions made by NDPBs.

### How are NEST's Trustee Members selected?

For an initial period, selection of NEST's Trustee Members will be appointed by the Secretary of State for Work and Pensions. Appointments are made in line with the practices of the Office of the Commissioner of Public Appointments, the body that scrutinises public appointments.

When the initial period has ended, NEST Trustee Members will be selected by NEST Corporation with the participation of the Members' Panel.

### NEST's Employers' Panel

The Employers' Panel is made up of employers using NEST as their workplace pension scheme and representatives from employer groups. It's a way for employers to give their perspective on NEST on a range of issues.

These issues will vary over time, but could include providing input on whether communications aimed at employers are appropriate and ensuring that specific employer concerns are raised at Trustee level.

The Employers' Panel will also be consulted whenever our *Statement of investment principles* (SIP) is reviewed. The SIP outlines the Trustee members' approach to managing members' money.

### NEST's Members' Panel

The Members' Panel is made up of NEST members and representatives from public interest and consumer groups. It works in much the same way as the Employers' Panel, and ensures specific issues relevant to members are raised at Trustee level. The Members' Panel publishes an annual report that details how the Trustee has addressed the views of the panel.

The Members' Panel will participate in the appointment of Trustee Members and is consulted alongside the Employers' Panel whenever the SIP is reviewed.

For more information on our corporate governance visit the [About NEST Corporation](#) section of our website.

## 05 Tools and letter templates

We've got a wide range of tools and templates to help you communicate auto enrolment, explain what NEST is, how it works and what's happening to workplace pensions in general. Our leaflets, brochures, videos, letters, emails and case studies will help you and your workers get to grips with auto enrolment and the new duties.

### Statutory communications

**Employer notices:** Let your workers know what rights they have and give clear information about their enrolment and contribution choices. Our *Guide to employer notices* PDF contains guidance and decision trees to help you provide the right information to the right workers. Our *Employer notices templates* word document is made up of easy-to-understand letters that you can copy and paste to use as a basis for what you tell your workers. We have also created a **Short guide to NEST's employer notices** for employers whose only pension scheme is NEST.

### Worker communications

**Workplace videos:** NEST provides a selection of videos that can help you demonstrate to your workers the importance of saving for retirement and how this is possible with NEST.

**Posters:** Use these posters around your workplace to raise awareness of NEST and the importance of saving for the future.

**Leaflets, guides, notices:** We've created a range of materials to help you increase understanding of auto enrolment in your workplace. They're free for you to use and they can help you answer questions from your workers.

### Line manager communications

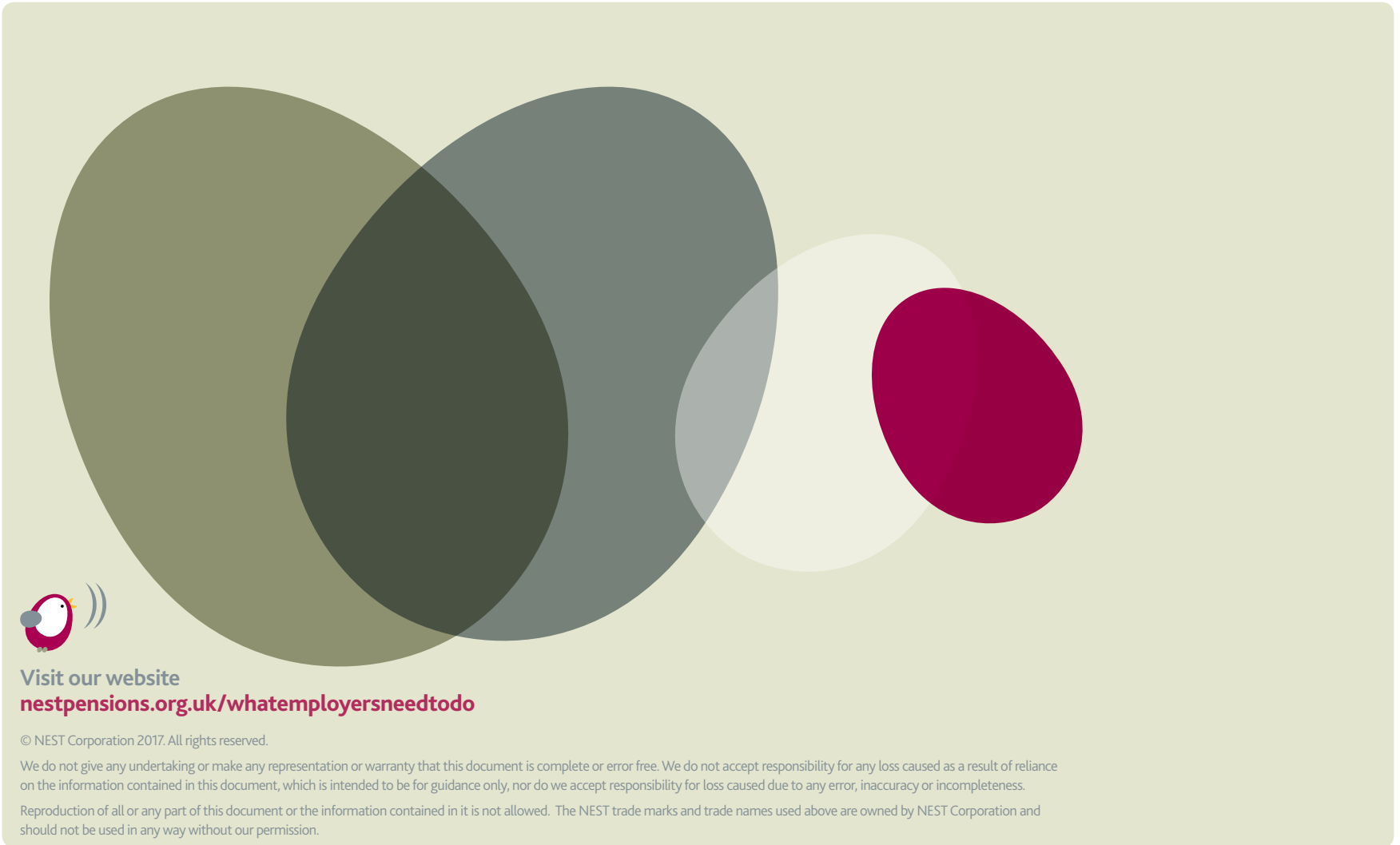
**Frequently asked questions:** NEST has created an answer sheet for the questions you're likely to get from your workers.

### HR communications

**Workplace presentation to managers and senior staff:** This PowerPoint file lets line managers and other senior people know about the reforms, the effects on workers and when they'll happen.

To download any of these tools visit [nestpensions.org.uk/communicationmaterials](https://nestpensions.org.uk/communicationmaterials)

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**Visit our website**  
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